

CONSUMER PREFERENCES AND BEHAVIOUR IN A (POST) COVID WORLD

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AGENDA

- **Emerging habits and routines**
- **The evolving consumer**
- **Implications of change**
 - **Macro (*consumption*), meso (*consumer*), and micro levels (*shopper*)**
 - **Experiential marketing and branding**
 - **Omni-channel retailing and business alignment**

EMERGING HABITS AND ROUTINES

- Working from home
- Fear of public spaces
- Rationed shopping expeditions alters shopping lists
- Deferred gratification
- Discovering DIY
- The joys of home cooking
- Reversal of throw away culture
- Boredom and decreased attention spans
- Significant shift in activities and practices online – *and associated preferences and behaviours*



THE EVOLVING CONSUMER

70

Checking
smartphone
150 times a
day

50

In-store
experience
needs most
improvement

84

Sales
including
in-store

80

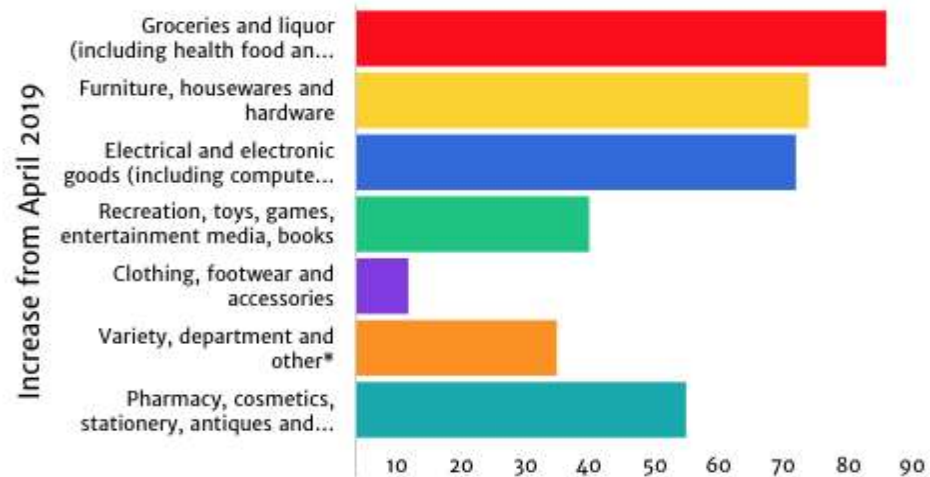
Sales
influenced by
digital
shopping

McKinsey UK Mobile Shopping Survey, 2019; 2020
Accenture, 2018

THE EVOLVING CONSUMER

Online sales category change vs April 2019

From the year prior, total online sales increased by 47.3 per cent in April. Here are the categories that saw the most growth.



SOURCE: MARKETVIEW - NEW ZEALAND ONLINE RETAIL SALES REPORT

*'OTHER' INCLUDES UNCLASSIFIED STORES AND SPECIALTY STORES THAT DON'T NEATLY FIT INTO DEFINED CATEGORIES.

THE EVOLVING CONSUMER



Adapted from Marks & Spencer, 2020; 2021`

IMPLICATIONS OF CHANGE – MACRO LEVEL

- **Changing consumption patterns:**
 - **Change in general structure of demand and volume of goods sold:**
 - *Localised concentrations of demand*
 - *Service versus goods consumption*
 - *New product markets reflecting new values:*
 - *e.g., time saving; health and well-being; environment; back to basics*



IMPLICATIONS OF CHANGE – MESO LEVEL

- **Changes in consumer behaviour:**
 - Change in what “wishes” will be satisfied, and how, when and where:
 - *Changing role of decision maker(s)*
 - *Changing time and locational requirements – “convenience” in all forms*
 - *Consumer expectations of individualism, quality, information etc*
 - ***SAFETY AND HYGIENE!***



IMPLICATIONS OF CHANGE – MICRO LEVEL

- **Changes in shopping behaviour:**
 - **Changes in the consumer process of “shopping”:**
 - *Segmentation of behaviour and marketing response*
 - *New retail formats and store environments*
 - *Management of in-store environments – emphasis on ambience, service, safety etc*



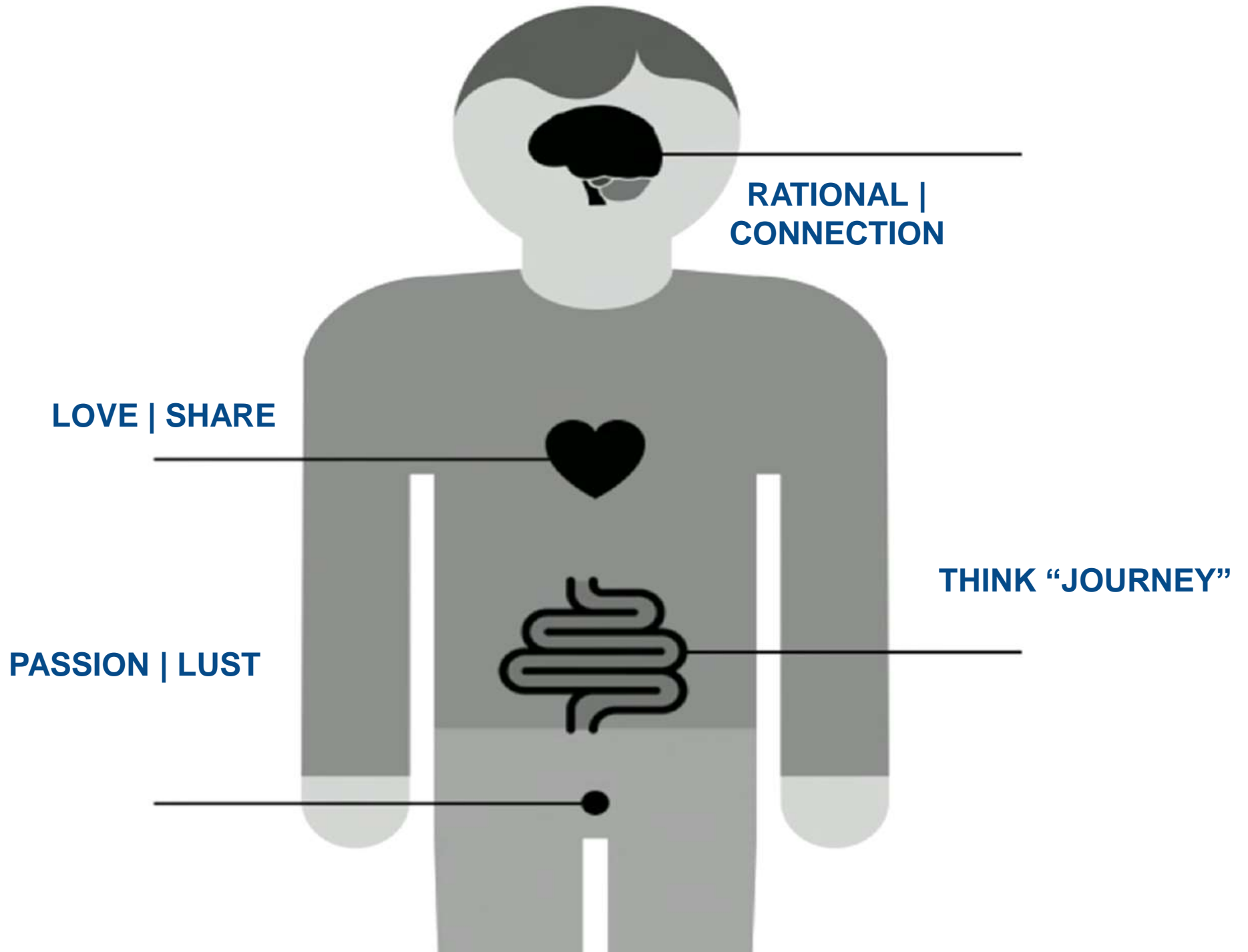
KEY ISSUES TO CONSIDER...

- The rules of the game have changed
- Technology
 - Online is a must
 - Flexibility and adaptability
- Delivery of promises; and consumers becoming more demanding
- Consumer engagement becoming more difficult
- Manufacturer/retailer co-marketing support
- ***Brands also need to keep marketing their products and services but must innovate their way through changes in the consumer market – emphasis on experience***

EXPERIENTIAL MARKETING AND BRANDING

- **Premise is to create a closer bond between the consumer and the brand by immersing the consumer in a fun and memorable experience**
- **Stir powerful emotions and connections**
- ***Online?!?***





**RATIONAL |
CONNECTION**

LOVE | SHARE

THINK "JOURNEY"

PASSION | LUST

Rational connection

John Lewis “The Residence”



Love/share

Museum of Ice Cream



Think ‘journey’ Hama Supermarkets



Hama Supermarkets ‘think’ in terms of possible journeys:

- 1. Order + deliver home*
- 2. Order + prepared in store + delivered home*
- 3. Buy + cook in store + take home*
- 4. Buy + cook in-store + eat in-store*
- 5. Traditional in-store grocery*

Passion/lust

FICO Italy World



OMNI-CHANNEL (=ALL) RETAILING

73

**Customers not
having 'one brand'
experience**

60

**Not progressing fast
enough towards omni-
channel**

40

**Lack of internal
coordination is
biggest threat**

Periscope, WRC Omnichannel Readiness Survey 2018/9; 2020

BUSINESS ALIGNMENT



PATH TO DISCOVERY



PRODUCT PREFERENCES



PATH TO PURCHASE



PRICE SENSITIVITY



BASKET SIZE & SPEND



PATH TO FULFILMENT

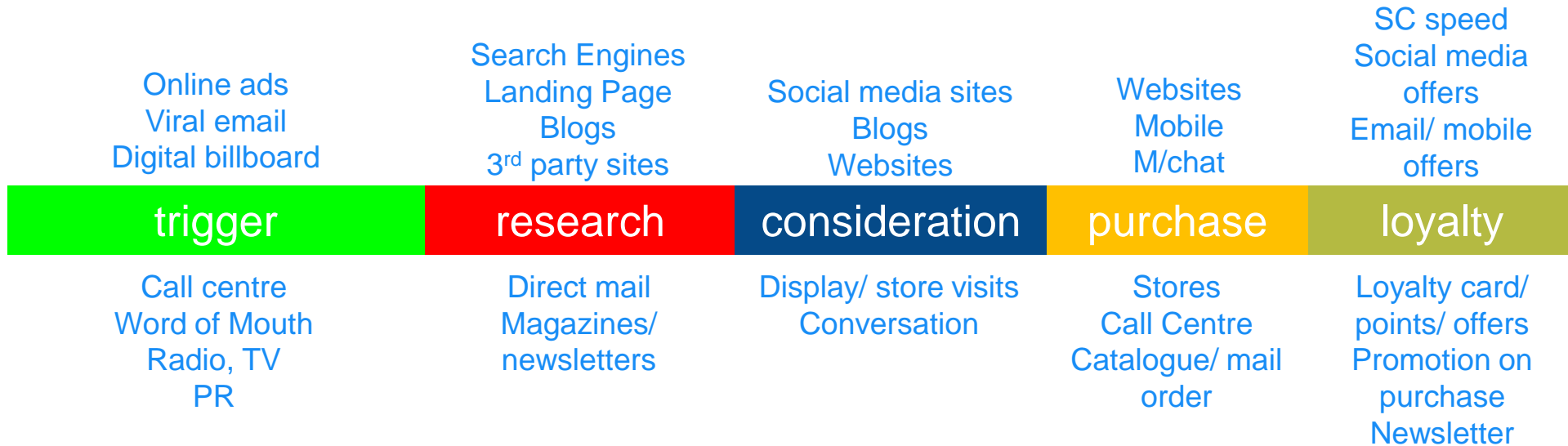


RETURNS PROPENSITY



SOCIAL INFLUENCE

DIGITAL TOUCH POINTS



PHYSICAL TOUCH POINTS

Q&A

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